OVERNIGHT INVESTMENT: A WAY TO MAXIMIZE YOUR CASH MANAGEMENT PROGRAM

by

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Abstract

Municipalities have thousands of dollars that are temporarily idle which are invested for short periods of time. Some municipalities invest their checking accounts overnight in order to insure that all possible idle cash is invested. The purpose of this thesis is to describe ways in which overnight investments can be maximized. It is not enough to say a city invest overnight and is therefore earning every cent of interest possible. Certain routines can be instituted that will put most of the cash possible in the bank so that investment maximization will occur. Some of the routines discussed are the speeding up of billing procedures, the mail float, the internal processing float, the remote dispersing point, and the use of trade credit.

By using the above methods, theoretically, cash could be held in the bank two weeks longer than if the methods were not used. Holding the cash two extra weeks will, of course, earn interest when invested and will also have the effect of causing a municipality to liquidate fewer investments because of cash flow problems.

Approved by:

Chairman, Thesis Committee

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OVERNIGHT INVESTMENT: A WAY TO MAXIMIZE YOUR CASH MANAGEMENT PROGRAM

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James L. Westbrook, Jr.
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We cannot permit ourselves to be narrowed and dwarfed by slogans and phrases. It is not the adjective, but the substantive, which is of real importance. It is not the name of the action, but the result of the action, which is the chief concern.

Calvin Coolidge

Where thrift is in its place, and prudence is in its place,...and there the great city stands.

Whitman

TABLE OF CONTENTS

Chapter	I	Introduction and a General Review of Relevant		
		Literature	Page	1
Chapter	II	The Current Status in Municipal Investments	Page	4
Chapter	III	Prerequisites for Investment Maximization	Page	7
Chapter	IV	Specific Methods to Improve Cash Available		
		for Investment	Page	11
Chapter	V	Other Considerations and Improvements for		
		Cash Management Systems	Page	20
Chapter	VI	Summary	Page	25
Bibliogr	raphy		Page	27
Intervie	ews		Page	29
Appendix	C		Page	30

List of Appendices

1.	Repurchase Agreement	Page 31
2.	Investment Information Provided By Bank	Page 32
3.	Yields on Selected Securities	Page 33
4.	Economic Newsletter (First Union National Bank)	Page 34
5.	Money Market Rates (First Union National Bank)	Page 35
6.	Merril Lynch Review	Page 36
7.	Merril Lynch Review	Page 37
8.	Money Market Rates-(Wachovia Bank & Trust Co.)	Page 38
9.	Weekly Government Securities Bulletin	Page 39
10.	Weekly Government Securities Bulletin	Page 40
11.	Weekly Government Securities Bulletin	Page 41
12.	Weekly Government Securities Bulletin	Page 42
13.	Money Market Investments-Government Agencies	Page 43
14.	Money Market Investments-Government Agencies	Page 44
15.	Money Market Investments-Government Agencies	Page 45
16.	Money Market Investments-Government Agencies	Page 46
17.	Money Market Investments-Government Agencies	Page 47
18.	Money Market Investments-Government Agencies	Page 48
19.	Bank Account Analysis-Wachovia Bank & Trust Co.	Page 49
20.	Bank Account Analysis-Wachovia Bank & Trust Co.	Page 50
21.	Bank Account Analysis-Wachovia Bank & Trust Co.	Page 51
22.	Bank Account Analysis-Wachovia Bank & Trust Co.	Page 52
23.	Money Market Investments-North Carolina National Bank	Page 53

CHAPTER I

Introduction and a General Review of Relevant Literature

Local and State Governments have not approached the problem of investment of idle cash balances with the zeal that the private sector of the economy has. Municipal Governments, especially, have lagged far behind some States and most Federal Agencies. The recent record-high interest rates and inflation have caused Municipal Governments to re-assess their position on investment programs. Through a program of cash management, geared to maximize the investment of each dollar, a means was found to, in effect, reduce the tax rate through interest earnings.

A hypothetical example will help explain how this is accomplished. A city which depends solely on tax revenue to exist, and one cent (.01) of the tax rate brings in fifty thousand dollars in tax revenue, could reduce the tax rate two cents (.02) if their cash management program could yield one hundred thousand dollars annually. Thus, interest revenue is a way to raise revenues "without raising state or local taxes and without increasing other non-tax charges upon the public."

"It is impossible to estimate the amount of private gain that has been pocketed by the custodians of public money during the 19th and early part of the 20th century."²

Of course, changes have occured since the early 1900's. Cash management is generally a part of Municipal Government today. "Although considerable improvements have been registered in recent years, the investment of otherwise idle balances constitutes a significant potential revenue source which still is sometimes overlooked completely and is frequently under utilized."

There is not an overabundance of literature on this subject. Much of what has been written is very technical in nature. One author points out that, "very little has been written on this subject, and what has been written is rather recent. The most often-quoted publications in the field appeared in 1956."

The Federal Reserve is quite active in publishing as are Municipalities that have advanced cash management programs.

¹ Investment of Idle Cash Balances by State and Local
Governments - Supplement to Report A-3 (Washington, 1965),
p. 1.

²Leonard D. White, <u>Introduction to the Study of Public</u>
Administration (New York, 1955), p. 237.

Investment of Idle Cash Balances by State and Local Governments (Washington, 1961), p. 1.

⁴John Jones and Kenneth Howard, <u>Investment of Idle Funds</u>
By Local Governments: A Primer (Chicago, 1972), p. 5.

The Municipal Finance Officers Association is active in publishing for it's members and has initiated a number of excellent books. Certain periodicals, such as the <u>Harvard Business Review</u>, at certain times, have carried articles on municipal investment programs.

Most literature is geared to advocating a cash management program or a certain part of a program. Little, if anything has been written whose premise is: given an operating cash management program, how can one achieve maximum utilization of all idle funds - even those in a operating account.

From the above, it can be seen that the literature on this subject does exist, though not overabundantly. An excellent background on cash management through review of this literature can be realized.

CHAPTER II

The Current Status in Municipal Investments.

Most municipalities in North Carolina have investment programs. They range from a very sophisticated system in larger cities to a very simple one in small towns.

The general type of investment program a city has is of course geared to it's needs and specific long and short range financial goals. Most cities'investment programs are used to invest large blocks of money in either Certificates of Deposits (C.D's), United States Treasury Bills (Treasury Bills), United States Treasury Bonds (Treasury Bonds), United States Treasury Notes (Treasury Notes), Federal National Mortgage Association (FNMA-Fannie Mae's), Federal Home Loan Bonds (FHLB), or other similar investment instruments. However most municipalities use the C.D. instrument at this point in time. A Certificate of Deposit is a high grade, short term investment that provides a high degree of safety for the principal with full liquidity. "Even though emergency liquidation of a C.D. forfeits a maximum of three months interest, principal is guaranteed. Such safety is not available with 'Governments', should it become necessary to liquidate an investment."5

⁵Jones and Howard, p. 21.

The practice of investing in C.D.'s is fairly widespread. The sources of the funds for investment are taxes, large payments from Federal, State, or other local governments, or in general any large block of cash not needed to fulfill current obligations. C.D.'s are invested for more than thirty days, usually timed to mature with a large dollar obligation of the municipality such as debt service, payroll, or contract payments.

A further step in maximizing excess funds has been taken by some municipalities. Although large blocks of money are invested in C.D.'s as was discussed previously, bank accounts (operating accounts) also have excess funds in them. The amount of cash left in the bank account at the end of the day should be invested overnight. The overnight investment is usually made through a Repurchase Agreement (Repo). This investment instrument offers a municipality a short-term investment that can be suited to it's needs, ie. a one day maturity. "The Repo entails selling a moneymarket instrument, such as a Treasury Bill, to a buyer - in this case a local governmental unit. A simultaneous agreement is executed at the time of the sale under which the unit promises to resell and the seller promises to repurchase the security at a specified date." (See example 1)

A Repo is a high-grade security with no risk of loss of principal. However, it does not have the advantages or disadvantages of market fluctuation. Therefore, the Repo is an available instrument for maximizing an investment program by investing on a day-to-day basis.

"The primary responsibility of the Public financial executive is to maximize the return on each tax dollar within the constraints of the law, public policy, and the needs of the citizenery which he serves. By maximum return I mean near perfect utilization of every penny raised from taxes, fees, or other income sources, in income earning or service producing assets." Even the investing on a dayto-day basis the excess operating account cash balance may not be a maximization of investable funds. To fully iniate Col. Morrison's mandate, very special controls and rules must be used with regard to an operating account. Specific prerequisites must be met and certain internal functions must be consolidated. The purpose of this thesis is to describe and discuss methods for insuring that the maximum cash is available to invest on a day-to-day basis. Maximization of funds for investment does not take place until every effort has been made to see that all funds are in that account and that the account is managed properly within the constraints of the law.

⁶Jones and Howard, p. 23.

⁷Col. A. H. Morrison, Lecture to Virginia Military Institute Keydets (Lexington, Va., 1965)

CHAPTER III

Prerequisites for Investment Maximization

Cash management is a very detailed science and as such, requires trained personnel, special tools, specific data, and useful historical information. Any cash management program should contain the basic parameters of liquidity, legality, and safety. Federal, State and local regulations should be researched and used in designing a cash management program.

Three objectives of cash management that should be used as guideposts are:

- (1) "Establish methods, procedures, tools, and an organization to maximize the amount of cash available for use by an organization."
- (2) "Try to reach the first objective in such a manner that the organizations' control of its cash will be maximized."
- (3) "To accomplish objectives one and two in such a fashion that the profit resulting will be maximized. In other words, it might be possible to increase available cash and control but only at the expense of reduced profit from the effort. This should be carefully avoided."

Of course, to meet these objectives an organization must exist. To manage the organization and therefore the cash it controls, a cash manager is needed. A cash manager is a highly trained person who posesses the tools and knowledge to execute the intricate transactions of investments. To this person falls the task of "perfect utilization of every penny raised" as Col. Morrison points out.

The organization a cash manager controls will depend on the size of the city and the complexity of the financial operations. Sometimes the cash manager is the Chief Fiscal Officer or his appointed deputy. The tools of the cash manager are historical data, accounting documents, graphs, and commercial bank information bulletins.

As you can see, the cash manager has a tremendous job to start a cash management program. He must research the historical data to chart trends, get a data bank of current information to work with, and obtain information from the bank on current investment possibilities.

"The role which the commercial banks play in the investment program cannot be overemphasized." 11

⁸J.R. Philpott, Jr. Interview with, Jan. 28, 1975

⁹ Ibid

^{10&}lt;sub>Ibid</sub>

¹¹ Samuel M. Roberts and Donald G. Gill, <u>Treasury Cash</u>

Management and the Investment of Idle Funds (League of Calif. Cities, 1956). p. 10.

Without bank expertise, a cash management program would be virtually impossible. From program inception to operation, a good bank relationship must be established and maintained. A bank Senior Vice President states, "Municipal overnight investment is an area that we have been concentrating on for over a year now." So, banks consider this area of the investment picture as profitable for them and as profitable for cities.

A last prerequisite and a very important one would be to determine the actual status of funds available. A measurement of the cash flow would be necessary. The measurement of cash flow involves much research and a sufficient data base to allow for measurement of revenues as well as expenditures over an extended period of time. Much has been written in the corporate accounting sector on cash flow analysis and these writings would be a good place to start. However, a small city might want to use their local bank to help them set up their cash flow analysis. The banks have a large pool of expertise available for cash flow analysis and investments.

Some, if not all, of the above prerequisites must be present in sufficient quantity in order to have a base to determine what should be invested on a daily basis. "Amounts of idle funds could be lessened by adequate financial planning, including careful revenue estimates and related expenditure control." Indeed, idle funds could be theoretically reduced to zero provided a daily investment program is initiated as a part of a comprehensive cash management system.

¹² Roger Hough, Interview with, July 28, 1975

¹³ Investment of Idle Cash Balances By State and Local Governments - Supplement to Report A-3, p.2.

CHAPTER IV

Specific Methods to Improve Cash Available for Investment

The methods discussed in this chapter are being tested and instituted in the City of High Point. Some methods discussed may not work for all cities and some methods currently in use in other cities may be omitted completely.

To maximize an overnight investment, a city must put as much cash as possible into its operating account as fast as possible. Most cities have a utility billing department that bills city services for water, sewer, and in a few cases electric usage. The utility billing area constitutes a large dollar volume area and should receive special attention in a cash analysis study. The following specific areas should be looked at:

(A) The time lag between reading of meters and the actual billing to the customer should be as short as possible. Since most bills are due a certain number of days from the date the bill is prepared, reducing this time lag will bring revenue in sooner. As an example, if there are currently five days between the time the meter is read to the time it is billed and this could be cut to two days, revenue billed for that set of accounts would be available for investment three days sooner than the month before because the due date would fall three days sooner.

- (B) If there are large industrial consumers that usually have bills in excess of several thousand dollars, these customers' bills should receive special handling so as to expedite them to the customer. Once again, this should cut down on the time lag between reading and billing.
- (C) Other areas that have a large dollar volume should be looked at in light of the above comments. Some of these areas might include assessments, privilege licenses, and other receivables of this nature.

Accelerating utility, assessment, and other large receivables will have three advantages for a municipality that uses the acceleration method as opposed to one that does not.

- (A) If \$200,000.00 were used, for example, as the incremental billing in Part A above, this amount would be available for investment three days sooner. The interest on \$200,000.00 for three days at 5% is only \$104.16. However, assuming the same savings accrues each month, over \$1,200.00 in additional interest could be earned.
- (B) Investment alone is not the only reason for accelerating receivables. Private industry is concerned with the cash flow cycle. That is, how fast the products produced are paid for by consumers. In

that utilities are services which the municipality must pay for and bill to a customer and in turn be paid for by the customer, the cash flow cycle is important here also. The quicker the receivable returns to the municipality in the form of cash, the quicker it is available in their account to pay current debts of the city.

(C) Having the cash in your account earlier as described in point "B" above, also will tend to keep a municipality from liquidating other investments to pay current debts. As an example, if the city had a debt payment of \$200,000.00, and through the accelerated receivable method had the \$200,000.00 in the bank to pay the debt, liquidation of other investments would not be necessary to pay the debt. This allows for longer periods of investment of other securities which will in turn yield higher rates. This also allows for greater flexibility in an investment program through a wider range of maturity dates.

A second area that directly affects how fast cash gets to your operating account is the "mail float". The mail float is the time it takes for a payment for a receivable of the City to get from the customer to the City Finance Department. A certain amount of this time is fixed and is determined largely by post office efficiency in delivering city mail.

However, a portion of the mail float is variable and can to a large extent be controlled by the city. If the large dollar volume items mentioned in the above paragraph are put into a single post office box with all other mail for a city, the mail has to be sorted again in a city "mail room". A method commonly used by corporations is the "lock box", or bank mailing addresses in areas away from the company financial center in order to cut down on the 'mail float'. Since most City receivables "are geographically concentrated within the city limits, 'lock boxes' are not needed." 14 However, different post office box numbers will cause the post office to automatically sort your receivables. As an example, a post office box for general mail, and a different one for utility receivables, for taxes, and for State and Federal checks should be established. This will automatically sort the mail into those two catagories. The receivables could be picked up and carried directly to the Finance Department for processing, bypassing completely the "mail room", thus cutting the mail float time.

By letting the post office sort large dollar volume items for you, one-half to one full day can be gained in cash flow.

¹⁴J.R. Philpott, Interview With, Jan. 28, 1975.

A third area that affects how much cash that will be put into the bank in a day is the "Internal Processing Float." This float is a result of the "necessity of the city to hold and handle 'cash' before it truly becomes 'cash' in the bank; which is capable of earning a return for the city". Some cities deposit daily around 4:00 P.M. in order to have processed most of the receivables that day. A better procedure would be to deposit before 11:00 A.M. All Repo purchases must be made before 11:00 A.M. and investments of any kind must be made before 1:00 P.M. It is therefore very important to deposit before 11:00 A.M. as much cash as possible in order to build up the operating account balance which will mean a larger overnight investment. As much as one business day's cash can be gained through reduction of the internal float processing time.

If the above three methods, accelerated receivables, the mail float, and the internal processing float are employed by a municipality; cash that was expedited through these methods could be in the bank account <u>five</u> days sooner than if the method had not been used. This represents a significant savings in terms of interest, cash flow cycle, and deferred liquidation of other investments.

inflow to a bank account. In a cash management system, the decrease of cash outflow should also be a major concern. By holding a large payable up from a Friday to a Monday would allow for a three (3) day over-the-weekend investment plus clearance time for the check to coincide with a possible larger receivable. "The use of trade credit as a means of raising cash has become increasingly fashionable in all areas of the economy, including municipalities." The ability to delay a large payable or block of payables makes for a highly flexible cash control system. Of course, delinquency of payables must be acceptable to creditors.

Discussed above have been several ways to increase cash

Another means of delay funding is the establishment of a remote dispersing account. This method entails the establishment of a dispersment checking account in a remote location - for example, Chapel Hill. The city would pay all its bills through this account, counting on the clearance time for checks as time in which to invest in overnight Repos. The establishment of a remote dispersing account could add two (2) to five (5) days clearance time which could be used for investment.

^{15&}lt;sub>Ibid</sub>

^{16&}lt;sub>Ibid</sub>

Delay funding represents one of the most lucrative areas for raising cash. The simplest ways, discussed above, of dispersing checks one time a week and the use of trade credit are easy to start up. These two methods above can give you three to five extra days of cash in the bank. The establishment of a remote checking account is a little more difficult and will usually require board approval.

All of the above delay funding methods could give a municipality as much as one week extra cash in the bank. The acceleration of receivables could add an additional five days cash in the bank. All methods combined of course, will hold the cash in the bank approximately two weeks longer. In the course of a year, this could be a significant area of growth potential in a Cash Management Program.

To properly utilize the devices of increasing cash inflow and decreasing or delaying cash outflow, a solid system of control must exist. This will allow the cash manager to control the level of activity in the bank.

Close coordination is needed here to use the banks' investment programs within your investment systems. In order to invest on a daily basis, a cash manager would need to know the following information from his bank each day:

- (1) Book balance the net balance in the account (net deposits minus net disbursements).
- (2) Collected Balance (good funds) checks received by the city, written on a bank that the city does not use that have been presented for payment in the other bank and returned to the city's account as cash.
- (3) Projected floats projections of checks in the process of being collected as in item two above. The above information is usually available from the bank and is called "Book and Collected Balance Reports". An example of a report received by phone for the City of High Point is shown in example 2. The cash manager, by using these reports plus information on his latest deposits not shown in the printout, can effectively invest in an overnight Repo.

A "feel" for the market by the cash manager is necessary. The prime Rate, Repo rates, C.D. rates and Federal Reserve Discount Rates all enter the picture. These rates generally indicate what kind of interest rate a bank will pay for certain types of securities. A chart, as shown in example 3, may help a cash manager see trends in interest rates over a period of several months. It also provides an excellent historical perspective.

Also available from most financial institutions is a weekly summary as shown in examples 4 thru 11. These provide up-to-date, accurate information for a cash manager. Both interest rates and maturities, as well as the economic summary may be helpful in determining what a cash manager may want to do with his investment program.

It may be wise to point out here that institutions other than banks can be used to place investments in North Carolina.

The City of High Point uses a large, respectable brokerage firm and sometimes receives much higher rates than from banks or certain instruments of investment. The use of brokerage firms will add to the flexibility of your investment program as well as promote competition among hometown bankers.

All of the above methods to increase funds available for investment will work. However, a city's current accounting system, bank relationships, and general knowledge of the field must be tailored to fit any investment program. The above methods are suggested ways to increase cash available and should be considered as such.

CHAPTER V

Other Considerations and Improvements for Cash Management
Systems

In order for banks to provide the vast array of services mentioned in prior chapters as well as others, such as automatic reconcilement, a mutual arrangement should be negotiated with a bank to enable the bank to make a reasonable profit. An arrangement normally will be for a stated amount of collected funds. That is, the bank will retain a portion of the collected balances to invest at their current earning rate. In this manner the bank is compensated for handling your account. As a matter of information, it is always wise for a cash manager to know exactly what a bank is making in profit on a municipal account. Banks will provide, when requested, an account analysis showing what profit they made on your account. The analysis will include bank charges for processing checks, encoding service, and investment program charges. The bank's investment of the agreed upon collected balances, minus a 15% reserve, times their earning rate will give the gross profit on the account. The gross profit minus the charges for services will equal the net profit for the bank on the account. This analysis should be carefully scrutinized to determine which bank may offer the city the "best deal" as far a charges for services are concerned.

Banks are normally very cooperative in the management of your account. They realize too, that it is public information,

available to everyone. "Good, active relationships with the banking community can insure a successful and efficient cash management system for any local government." 17

Certain legal parameters are involved in investing municipal funds. For North Carolina cities, Chapter 159-31 of the General Statutes of North Carolina applies. This chapter deals in general with investment programs and specifically in what classes of securities the city can invest. These laws should be thoroughly examined to determine legality in any investment program. An investment officer must be familiar with these laws to effectively and legally run his program.

An area that uses a great deal of municipal money is debt service or the payment of principal and interest on a city's outstanding debt. Under North Carolina law, this payment must be in the proper bank account on the first day of the month being paid for; therefore, payment must be made during the preceding month. As a matter of practice a debt service payment for the month of July is made during the last week of June in most municipalities. Therefore, several days interest are lost for the municipality to begin with. Further, not all bonds and coupons are presented for

payment on the first day of the month, but come in gradually over a two or three week period. This leaves healthy balances in the account to earn interest. As far as the writer can determine, the main reason a city cannot receive interest on this money while it waits to pay off a bond or coupon is that legally the bank is acting as a trustee for the bond holders, not the city. When the money is paid by the city for Debt Service, it legally is no longer the city's, but the Trustee's. Of course, the money that the Trustee makes on interest accrues to the Trustee only and not the city. The volume of money involved in debt service for municipalities is extremely large. For instance, in the City of High Point, \$4,590,000.00 will be paid in debt service in the Fiscal Year 1975-1976. This money will be paid to the banks on a monthly basis, leaving fat balances to draw interest on the taxpayer's dollars.

Although laws currently prohibit cities from receiving interest on debt service funds paid to the Paying Agent, every effort should be made to have these laws modified. It is the opinion of the writer that a way could be found to let cities have a portion of the interest made on these restricted funds and thereby help relieve the tax burden of the citizens. It is further believed that this could be done and still insure the timely and accurate payment of debt service, protecting both the interest of the people and the banks or bondholders.

¹⁷Vincent A. Matrone, "Bank Relations: An Essential to Effective Cash Management", <u>Government Finance</u>, (November, 1975), 16.

The area of collateral is also a segment of the investment picture that could be improved. Chapter 159-31 states in part, "The amount of funds on deposit in an official depository pursuant to G.S. 159-30 (b) shall be fully secured by deposit insurance, surety bonds, or investment securities of such nature, in such amounts, and in such manner, as may be prescribed by rule or regulation of the Local Government Commission. When deposits are secured in accordance with this subsection, no public officer or employee may be held liable for any losses sustained by a local government or public authority because of the default or insolvency of the depository."18 This means of course, that an investment officer or cash manager should have a bank collateralize an investment before he makes it so that he is not liable in case of a default or insolvency. A bank normally requires more than one day to collateralize securities. Therefore, interest could be lost if a cash manager waited for collateral before he invested funds. Currently, each bank puts up collateral for securities held by that bank. As is evident, this is a cumbersome method to work with. A better method, currently being investigated by members of the North Carolina Municipal Finance Officers Association, is to have

one central bank in the state put up collateral for all investments within the state. This would be under close supervision of the Local Government Commission. Under this arrangement, local governments could make investments and report the transaction to a central location and collateral would be provided. Thus, security would be automatic for all municipal investments. This method could update a slow, cumbersome collateral law to meet today's high speed investment programs.

¹⁸ Administrative and Financial Laws for Local Governments in North Carolina (Charlottsville, 1974), p. 164.

CHAPTER VI

Summary

Although the idea of making interest on a city's operating account balances sounds great, it may not work for every city. For instance, a city must have a bank account large enough to support \$100,000.00 in good funds temporarily idle. This is necessary because Repos are not purchased for less than \$100,000.00. Therefore, the size of the city and the corresponding size of the bank account have to be considered.

Developing a sound cash management system is difficult and requires a manager's ability to cut across the normal chain of command to slow down payables or speed up revenues. The accounting system's structure must be centralized and very responsive. Some computerization may be needed. All of the changes needed are very expensive and time consuming. Unless the changes exist in some form now, the cost of a cash management system that maximizes the investment potential may be too expensive unless developed along with an updated accounting system. The reward might not outweigh the cost of development.

If a municipality is in a position to begin development that would lead to maximization of investment, the rewards are most worthwhile. In the City of High Point for the Fiscal Year 1974-1975, interest income amounted to \$1,216,337.83.

This amounts to approximately 15¢ on the tax dollar. In other words, the tax rate would have to have been 15¢ higher to have produced the same amount of revenues. In the inflationary economy of today, this is indeed an attractive way to reduce the tax burden and should be pursued with vigor to that end.

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- J. R. Philpott, Corporate Banking Officer, Wachovia Bank and Trust Company, N.C., January 28, 1975.

APPENDIX

Example II

FUNB-High Point
Attn: Jerri Edwards
A/C City of High Point

WE CONFIRM having sold the following securities to you for settlement on 7-23-75 at 100 flat.

PAR VALUE	DESCRIPTION	RATE	MATURITY
300,000	U.S. Treas. Nts.	6 3/4	5-31-77

WE HEREBY agree to repurchase these securities from you for settlement on 7-24-75 at principal plus interest for 1 days at $\frac{5.5/8}{5.5/8}$ % in the amount of $\frac{46.88}{5.5/8}$.

WE CERTIFY that the above described securities are being held in safekeeping for your account and will be so held until the date repurchased.

WE RESERVE the right to substitute comparable securities, sending you a written notice of such change.

Augnorized Signature

\$ Amt. Invested		509,000	509,000	509.000	509,000	138,000	176,000	140,000	187,000	494,000	494,000	494,000	179,000	944,000	280,000	446,000	432,000	432,000	432,000	175,000	123,000	300,000	311,000	494,000	494,000	494,000	180,000	130,000	120,000	257,000
Excess Deficient	, ,	4.629.589		•		3,149,553	3,169,476	3,188,690	3,195,610	3,344,883	•		2,892,489	5,183,373	6,604,272	6,486,593	6,288,483	•		5,812,764	5,903,643	6,083,606	6,212,355	6,352,324	•		5,869,420	5,686,888	5,490,984	5,375,632
Cum. Req. Bal.		400,000	000,009	800,000	1,000,000	1,200,000	1,400,000	1,600,000	1,800,000	2,000,000	2,200,000	2,400,000	2,600,000	2,800,000	3,000,000	3,200,000	3,400,000	3,600,000	3,800,000	4,000,000	4,200,000	4,400,000	4,600,000	4,800,000	2,000,000	5,200,000	5,400,000	2,000,000	2,800,000	000,000,9
Cum. Coll. Bal.		5,029,589	4,859,580	4,689,571	4,519,562	4,349,553	4,569,476	4,788,690	4,995,610	5,344,883	5,394,085	5,443,287	5,492,489	7,983,373	9,604,272	9,686,593	9,688,483	9,729,910	9,771,337	9,812,764	10,103,643	10,483,606	10,812,355	11,152,324	11,191,356	11,230,388	11,269,420	11,286,888	11,290,984	11,375,632
80M Coll. Bal.		(19,051)	(170,009)			•	219,923	219,214	206,920	349,273	49,202	49,202	49,202	2,490,884	1,620,899	82,321	1,890	41,427	41,427	41,427	290,879	379,963	328,749	339,969	39,032	39,032	39,032	17,468	4,096	84,648
Book Balance		19,092	(140,877)			ı	259,525	285,144	268,654	387,181	89,644	89,644	89,644	2,540,572	1,688,265	146,705	56,433	114,108	114,108	114,108	319,307	548,368	382,621	374,232	77,412	77,412	77,412	31,974	70,921	217,078
Day of Week	H 3	: -	ц	S	S	M	L	×	Н	ţr.	S	S	M	L	M	L	ц	S	S	Σ	L	M	H	щ	S	S	Σ.	L	×	H
Date	1 2	1 10	4	2	9	7	∞	6	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31

Example 1

City of High Point, N.C. P.R. - Prime Rate C.D. - Certificates of Deposit REPO - Repurchase Agreements FRDR - Fed. Reserve Disc. Rate B.B.I. - Bond Buyers Index REPO F.R.D.R <u>Budget</u> Budget JASONDJ F M A ASON DJF MAM J Example III FY 74-75 FY 75-76

CORPORATION Market Summary August 11, 1975 201 Попеу Weekly

are subject to ch Division or First

orders must be placed prior rest for that day.

WEEK ENDING August 6, 1975 FED FUNDS RATE (Weekly average) PRIME LENDING RATE FEDERAL RESERVE DISCOUNT RATE U. S. TREASURY BILLS 90 days 180 days 11 Year
7.50% 7.80% 7.81% 8.12% 8.12% 8.31% 8.15% 8/15/00 FEDERAL AGENCIES
9 mos
20 Municipal Bond Index Last Week's Index CORPORATE BOND YIELDS (latest Industrial AA issue)
MUNICIPAL BOND SCHEDULE 8-12 Project Notes 8-12 Georgia 8-12 Peterbourg, Va.

The Merrill Lynch Review

February 19, 1976 ISSUED BI-MONTHLY

Bullish Trend Persists As Secondary Stocks Come to the Fore

The stock market in January was just about the best of all possible worlds for investors. The Dow Jones Industrials literally soared, climbing more than 122 points, or some 17% on record volume that averaged more than 30-million shares a day. Investors suddenly seemed to recognize that the combination of an expanding economy, lower inflation and interest rates. easier money, and sharply higher profits had highly favorable implications for the stock market. And many professional investors, who apparently were holding substantial amounts of cash in anticipation of a setback, rushed to establish positions.

Particularly favorable for the market has been that reported corporate earnings have repeatedly exceeded expectations; indications now are that earlier forecasts of 15-to-20% gains for 1976 are probably on the low side. Current forecasts call for a gain of some 25% this year, with projections of 30% or so not uncommon.

There is no question that the United States economy hit bottom early last year. The relevant question now is how long is the expansion likely to last. The shortest recovery in the post-World War II period spanned two years, from 1958 to 1960, and the longest lasted from 1961 to 1969. On average, postwar recoveries have endured for about three years. The length of the current recovery will, in our opinion, depend largely on how

political events unfold before the November election. Typically, politicians, in an effort to please their constituencies, tend to pass bills calling for increases in spending. Such moves this year could lead to a resurgence of inflation with a resulting deterioration in consumers' real purchasing power, which only recently began to recover from the inflationary spiral of the last several years.

Indications are, however, that 1976 will not be typical. Surveys still show the electorate to be more concerned about inflation than unemployment, even though the jobless rate has hovered above 8% for the past year and is not expected to fall below 7% this year. Polls have consistently indicated that the electorate is not in a mood for government spending. Finally, the hard lessons of New York City's problems seem not to have been lost on the nation's elected officials. Thus, if the relative austerity of the new Federal budget and a number of state and local budgets turns out to be the norm, the current economic expansion could well last into 1977, and perhaps even longer.

Although inflation is still historically high, the slower pace at which prices have risen in the last year represents dramatic improvement. In December the Consumer Price Index was increasing at an annual rate of 6%—a far cry from the double-digit levels of 1974—and continued improvement to around 5% seems possible through 1976.

Commodity food prices have dropped sharply from last summer's

levels, and recent reports of grain stocks and meat supplies suggest that any upward pressures at retail will be minimal. Industrial commodity prices remained relatively stable through 1975, and are still nearly 25% below their 1974 peak.

Perhaps the most serious threat to continued improvement on the price front is presented by the labor sector. This year's bargaining calendar is lengthy and includes negotiations by such major unions as the Teamsters, rubber workers, electrical workers, and auto workers, some of which contend that they should be given catch-up wage increases. The over-all effect of settlements made by the large unions is often exaggerated, however. Only some 20% of the United States labor force is unionized. Thus, a large segment of the labor force generally receives smaller increases in compensation than the widely publicized union settlements imply.

If, as we believe, compensation increases this year remain around 8% and productivity improves by about 3%, labor costs per unit of output should rise by about 5% compared with 12% in 1974 and with about 8% in 1975. Thus, we expect that actual labor costs will remain moderate in 1976.

A moderate monetary policy has also been helping to contain inflationary pressures. During the past six months, the money stock has grown at an annual rate of only 2½%; and growth over the past 12 months has been less than 5%. Growth rates of that magnitude are not likely to refuel inflation.

Example VI
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& Smith Inc. Printed in U.S.A.

Meanwhile, businessmen remain cautious in their approach to inventory accumulation. And corporate cash flow has rebounded sharply in the past nine months or so. With capital spending only now beginning to recover, demand for business loans is unlikely to be strong soon. As the economic expansion matures, however, business needs for funds are likely to increase more rapidly than cash flow, and then, probably during the second quarter of this year. loan demand should pick up.

Because loan demand has been so weak, the Federal Reserve has been able to pursue its moderate monetary policy without hindering the decline in interest rates. If, however, the Fed continues its antiinflationary policy, short-term rates may begin to feel some upward pressure around mid-year when business demand for loans picks up. Thus, the commercial bank prime rate is expected to reach bottom in the 6-to-61/2% range, and by the end of this year may have moved up to around 7%.

As the evidence increases that inflation is indeed moderating, longterm interest rates should drop further. "Aaa" Bell system securities that now carry yields of about 81/2 % may dip below 8% around mid-year, before firming somewhat in the second half.

Two areas that generally lead an economic expansion—autos and housing—have moved up sharply. By year-end, housing starts were up nearly 50% and auto sales 41% over their lows at the end of 1974. Housing starts should continue to rise through 1976, with most of the gain occurring in multi-family units. Total starts are expected to number about 1.7-million compared with the 1.2-million level of 1975.

Bolstered by rising real purchasing power, consumer spending is expected to continue rising, with real volume of consumer purchases increasing by about 5% and sales of most durable goods particularly strong. Capital spending. which typically lags in a recovery, appears to be just now turning

upward: the first year of recovery is expected to be modest, however. After no change in 1975, spending is expected to rise by about 5% in 1976.

On an over-all basis, real growth of the United States economy is likely to approach 51/2% this year. The recovery in the United States economy, which is well under way, is being followed by recoveries in most other major industrialized countries. Any efforts to spur exports by those countries as well as some firming of interest rates in the United States in the second half of the year should help to strengthen the dollar.

If the economy expands and corporate profits increase as expected. and the rate of inflation does not surge again, then stock prices, even at their sharply higher levels, are not out of line with fundamental influences; indeed, they may even be considered low in relation to both 1976 and 1977 prospects. At present, the Dow Jones Industrials are selling at slightly less than 10-times estimated 1976 earnings and at approximately nine-times preliminary estimates of 1977 earnings. In recent years of peak earnings, the Dow Jones Industrials have sold at multiples ranging from 11 to 20. Only in 1974, which now appears to have been an aberration, were comparable price-earnings ratios lower than at present. Thus, within the confines of precedent, much room exists for further advances. At this point, however, we would not expect a repetition of the spectacular rise of January but a more measured. consolidating kind of advance.

The most impressive aspect of the market's rise in 1976 has been its breadth. Interest has focused not only on a few quality favorites, but has included many secondary issues as well. In that respect, the current bull market is far stronger than that of 1970-72. In that cycle a few top-tier stocks advanced far ahead of the rank-and-file issues, creating an internal market imbalance that eventually led to the bear market of 1973-74. No such imbalance exists now; in fact, an inverse ONE LIBERTY PLAZA 165 Broadway, New York, N. Y. 10006 relationship between quality top-

tier growth stocks and second-tier issues has been developing. This time, the top-tier institutional favorites are lagging, while lowermultiple and higher-yield stocks are outperforming the market. Thus, formerly mundane groups such as papers, chemicals, steel, rubbers, foods, auto equipment, conglomerates, and publishing are in favor again. We look for continued strength in those issues. Textiles and apparel, lodging, restaurantchain, drug-chain, and merchandising stocks should also do well. The "total-return" approach also remains valid, in our opinion. On that basis, we favor issues in the utility, telephone, insurance, savings-and-loan, and international-oil sectors.

The spectacular rise to date and the impressive breadth of the market has caused widespread optimism. As a result, it may well be prudent to exercise some caution. In addition, the steepness of the market rise is not likely to be sustained for long. In fact, the market could suffer a setback sometime in the second quarter. Such a development, however, should be considered an opportunity to increase commitments.

Excerpts sent over our News Wire February 18, 1976

Note: The Dow Jones Industrial Average closed at 975.76 on February 19, 1976

The information set forth herein was obtained from sources which we believe reliable, but we do not quarantee its accuracy. Neither the information, nor any opinion expressed, constitutes a solicitation by us of the purchase or sale of any securities or



Merrill Lynch Fenner & Smith Inc.

SECURITIES RESEARCH DIVISION

Wachovia Bank & Trust Company, N.A. P.O. Bax 3099 Winston-Salem, NC 27102

BANKS FOR COOPERATIVES

Dated: April 1, 1976

Maturing: October 4, 1976

The rate and price will be announced Thursday, March 18, 1976. It is expected that they will be offered to yield approximately 5.65% to 5.75%.

FEDERAL INTERMEDIATE CREDIT BANKS

Dated: April 1, 1976

Maturing: January 3, 1977

The rate and price will be announced Thursday, March 18, 1976. It is expected that they will be offered to yield approximately 5.95% to 6.05%.

and

FEDERAL INTERMEDIATE CREDIT BANKS

Dated: April 1, 1976

Maturing: April 1, 1986

The rate and price will be announced Thursday, March 18, 1976. It is expected that they will be offered to yield approximately 7.95% to 8.05%.

THESE SECURITIES ARE EXEMPT FROM STATE INCOME AND INTANGIBLES TAXES

MINIMUM DENOMINATION - \$5,000

Please telephone the Bond Department Trading Desk in Winston-Salem on or before March 18, 1976, at one of the following numbers:

John Appel Steve Ashworth John Clougherty Claudean Edwards Charlie Goodnough Bill Griswold Dick Hendon	- 919-748-6537 - 919-748-6528 - 919-748-6527 - 919-748-6538 1 - 919-748-6513 - 919-748-6526 - 919-748-6522	Jean Miller Brad Niven Bonner Sams Mac Smith Rex Teaney	- 919-748-6523 - 919-748-6547 - 919-748-6525 - 919-748-6526 - 919-748-6525 - 919-748-6546
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Example VII March 16, 1976



LARRY P. CARROLL

MERRILL LYNGM,

PIERCE,

2000 WACHOVIA BUILDING
WINSTON-SALEM, N.C. 27101

\$19-722-6361



MERRILL LYNCH.

PIERCE,

THINGS ARE TURNING OUT BETTER THAN EXPECTED

2000 WACHOVIA BUILDING WINSTON-SALEM, N. C. 27101 919-722-6361

Economic activity is developing better than expected. The economy in general is stronger and permitted and permitted activity is developing better than expected. The economy is being driven primarily by an acceleration of consumer spending at the retail level, particularly for automobiles. This evidently reflects a resurgence of consumer confidence. That, in turn, probably grows out of and, at the same time, contributes to, the strength in the stock market. Concurrent with this improvement in confidence and retail sales, employment is rising and unemployment declining. The figures of the latest two months show that the increases in employment and decreases in unemployment are widespread across a spectrum of categories. With business picking up, profits are doing better also. Business improvement tends to feed on itself. The prospect, therefore, is that both capital spending and housing could pick up sooner and by more than previously forecast if the present trends at the consumer level continue.

The widespread fear of a strong economy had been that inflation would be rekindled. There is no evidence of that happening at this time. Wholesale prices have, on balance, declined for the past four months, with food prices declining in each of the four. Perhaps more important, the increases in industrial commodities at the wholesale level have, diminished to rather low rates. Consumer prices have not yet wholly reflected this improvement in the Wholesale Price Index and so we can expect further statistical evidence of abatement of inflation at the consumer level. Commodity prices rose in February primarily in response to drought conditions in the winter wheat-growing areas. However, some of that seems now to be reversing as a result of precipitation in the drought areas. Furthermore, it is becoming apparent that stored food commodities are large, so that substantial upward pressures on prices need not develop despite the grought. Other commodities seem abundant in the face of under-utilized capacity and slow recoveries worldwide. The economy will also be enjoying the benefits of rising productivity which should be a further restraint on inflationary pressures.

There are many financial benefits to be derived from the recovery at this stage. First, with more people working, personal income rises. Although consumer confidence is rising, it is not yet fully restored to pre-recession levels and so people are still saving at a very high rate. This is reflected in figures on savings flows to thrift institutions. Second, rising profits lead directly to rising cash flow at corporations. This permits them to finance their activities internally, especially when capital spending is relatively flat. For the time being strong sales will probably limit inventory accumulation with the result that there will be little need for external financing on the part of corporations for several months. Third, as already implied, financial institutions benefit from accumulations of corporate and individual deposits and savings. But at this stage the credit demands placed on the financial institutions are insufficient to absorb the net inflows. Finally, the Treasury's deficit should be reduced, as a result of rising tax receipts growing out of higher personal incomes and larger corporate profits, and diminishing expenditures owing to reduced unemployment. Furthermore, since inflation is lower, the costs to the government of goods and services are held in check, and escalator provisions on social security and other transfer payments are not activated.

In light of all of this we continue to believe that short-term interest rates over the next several months should remain relatively stable, and intermediate- and long-term interest rates over the same period should decline somewhat further. As we look ahead into the second half of the year we can envision accelerating credit demands and, therefore, moderately increasing short-term interest rates. Intermediate- and long-term rates will probably react mildly in sympathy with the increases in the short-term sector. This condition of credit availability and moderate changes in interest rates can be maintained for a long period if inflation is held in check and the budget deficit diminishes rapidly enough to make room for growing private-sector credit demands as the economic expansion matures. Unfortunately, as we look ahead well into 1977 and beyond, the prospect for a \$50 billion budget deficit for fiscal year 1977 seems large relative to the pace of the economy that seems to be developing. And so the prospects for equilibrium in interest rates are slim once we get into the mature stage of the expansion some time in 1977.

March 12, 1976

Example VIII

The information set forth herein was obtained from sources which we believe reliable, but cannot in any way be considered a guarantee of its accuracy

			ATA			Page 2	
	U.S. ECON	MOMIC L	AIA				
						1076	
Major Indicators		La	test	Prior	1975	1974	
Major mulcators	4 QTR		4.9	12.0	-2.0	-1.8	
REAL CNP*	4 QTR		6.8	7.1	8.7	9.7	
GNP DEFLATOR* INDUSTRIAL PRODUCTION*	JAN		8.4	10.8	0.9 68.7	78.9	
RATE OF CAPACITY UTILIZATION	4 QTR		70.8 1.0	1.0	12.7A	12.3	
PLANT AND EQUIP EXPEND*	4 QTR FEB		1.2	-0.9	15.5	7.1	
RETAIL SALES*	JAN		1221	1291	1162	1338 5.6	
HOUSING STARTS (THOUS) UNEMPLOYMENT RATE	FEB		7.6	7.8 10.8	8.5 -11.3A	5.0	\
INDEX OF LEADING INDICATORS* CONSUMER CONFIDENCE**	JAN 1 QTR		26.4 75.4	75.8	64.0A	76.1	•
	4 - 1076	- 1973					
*Seasonally adjusted annual rate of change. *Michigan survey of consumer confidence.	A - 1974	15.5					
Price Indicators		L	atest	Prior	1975	1974	
Files indicators		_		193.7	189.7*	213.1*	
COMMODITY PRICE INDEX, BLS	WEEK	. 19	6.0	0.0	4.2	20.9	
WHOLESALE PRICE INDEX** CONSUMER PRICE INDEX**	JAN JAN		4.8	6.0	7.0	12.2	
*Average level for year. **Seasonally adjusted annual rate of change.							
			-44	Prior	1975	1974	
Balance of Payments (\$ Millions)			atest	-1101			
			000/	1957	9146	-527	7
TRADE BALANCE	4 QTR		2024 1580	1047	-10702A	-97	
BASIC BALANCE	3 QTR 4 QTR		-992	389	3324	-1894	0
LIQUIDITY BALANCE			74 - 1973				
	U.S. FIN	IANCIAL	DATA				
n to a Financial Indicators				Deign	1975	1974	
Private Financial Indicators			Latest	Prior	13/3		-
	4 QTR		29.0	62.6	2.6	13.6	
CORPORATE CASH FLOW* PERSONAL SAVINGS*	4 QTR		91.3	85.9	20.8 8.3	7.5	
SAUTNGS/DISPOSABLE INCOME	4 QTR		8.2 14.5	7.9 17.5	19.44	20.0	
CONSUMER CREDIT/DISP INC	4 QTR	A - 19	74 - 1973	2			
*Seasonally adjusted annual rate of change.			• •				
	-		1				
					Ficeal	Fiscal	
Treasury Cash Flow (\$ Billions)				JAN	Fiscal 1975	1974	
(\$ Billions)			FEB				
			22.0	24.0	328.0	289. 285.	
DEPOSITS			31.9	31.3	366.8 -38.8	4.	
WITHDRAWALS CASH SURPLUS (DEFICIT -)			-9.9	7.3 12.4	7.6	. 9.	
CACH BALANCE (FND OF PERIOD)			12.6	12.4			_
TOTAL DEBT SUBJECT TO LIMITAL	ION		593 .9	585.5	534.2	476. 266.	
(END OF PERIOD) MARKETABLE DEBT (END OF PERIO	D)		378.8	369.3	315.6	200	
MARKETABLE DEST (END OF	- 19		•				
				Four		t Change	
Monetary Aggregates (Seasonally Adjusted)				Week	13 Wks 26	Previous	Wks.
(Seasonally Adjusted)		Latest	Prior (\$ Billions)	Average	13 WAS 20	11113 32	
RESERVES AVAILABLE TO SUPPORT	MAR 10	31.2	32.2	32.0	-4.1	-1.5	-1.3 7.1
PRIVATE NONBANK DEPOSITS	MAR 10	121.9	122.8	4	1.8	7.0	5.2
MONETARY BASE MONEY SUPPLY (M-1)	MAR 3	296.7	295.9 515.6		0.6	4.7	3.7
BANK CREDIT PROXY ADJUSTED	MAR 3 ·	514.2 116.8			MA	NA	KA
RUSINESS LOANSLARGE BANKS	MAR 3	110.0			3.0	4.1	4.4
TOTAL BANK LOANS AND INVESTMENTS	FEB	722.9	718.9				
					Example	VIII	
						11	

Interest Rates		*					
			i. 1975 High	-76 Low	19 High	74 Low	
Short Term Rates	MAR 12	MAR 5	- ingir		mgn	LOW	
DISCOUNT RATE	5.50	5.50	7.75	5.50	8.00	7.50	
FEDERAL FUNDS (EFFECTIVE THURS)	4.81	4.87	8.45	4.75	14.00	8.62	
PRIME RATE	6.75	6.75	10.25	6.75	12.00	8.75	
FINANCE COMPANY PAPER, 5-29 DAYS	5.00	4.87	8.50	4.06	11.50	7.25	
Money Market Instruments (Friday Morning Offered Rates)			•				
COMMERCIAL PAPER, DISCOUNT BASIS							
30 DAYS	5.00	5.00	9.25	4.50	12.69	8.25	
60 DAYS	5.12	5.13	9.12	4.75	12.56	8.11	
90 DAYS	5.25	5.25	9.00	5.00	12.50	7.80	
180 DAYS	. 5.63	5.63	8.50	5.25	11.50	7.50	
BANKERS ACCEPTANCES, DISCOUNT BASIS							
30 DAYS	5.05	5.10	8.50	4.70	12.50	7.75	
90 DAYS	5.35	5.45	8.50	4.75 5.00	12.50	7.75	
CERTIFICATES OF DEPOSIT	5.95	5.90	8.25	5.00	12.50	7.50	
30 DAYS	5.05	5.10	8.95	4.70	12.75	8.20	
60 DAYS	5.25	5.35	8.90	4.80	12.75	8.10	
90 DAYS	5.35	5.50	8.75	4.90	12.75	7.95	
180 DAYS	5.95	6.10	8.40	5.40	12.50	7.55	
TREASURY BILLS, DISCOUNT BASIS							
3 MONTH	4.90	5.13	6.75	4.64	9.87	6.90	
6 MONTH	5.41	5.60	6.95	4.92	9.75	6.70	
Due in 1 Year							
TREASURY BILL (DISCOUNT BASIS)	5.81	5.97	7.28	5.22	9.62	6.28	
PRIME MUNICIPAL NOTES (PHA)	3.30	3.40	4.50	2.40	6.25	3.70	
Government Coupon Yield Indexes							
2 YEAR	6.78	6.84	8.24	€.06	8.87	6.52	
4 YEAR	7.39	7.38	8.41	6.44	8.71	6.61	
7 YEAR	7.64	7.72	8.50	7.19	8.34	6.76	
15 YEAR	7.79	7.86	8.50	7.55	7.56	6.94	
20 YEAR	7.93	8.10	8.51	7.55	7.60	6.73	
Agency Yield Indexes (FEDERAL NATIONAL MORTGAGE ASSN)							
3 YEAR	7.16	7.25	8.46	6.57	9.50	6.86	
5 YEAR	7.48	7.54	8.60	6.92	9.46	6.99	
10 YEAR	7.89	7.92	8.71	7.15	9.24	7.11	
Other Long Term Rates	, , , , ,				,,,,,	, , , ,	
CNMA PASS THROUGH	8.24	8.33	9.08	8.18	9.81	7.79	
NEW ISSUE AAA UTILITIES	3.55	8.55	9.70	8.55	10.15	8.80	
BOND BUYER 20 BOND INDEX	6.98	7.04	7.66	6.27	7.15	5.16	
Dow Jones Industrial Average (Thurs)	1003.31	970.64	1003.31	632.04	891.72	584.72	
Capital Market Volume	•	Agenci	es Co	rporates	Munic	ipals	
(\$ Millions) LAST WEEK			0	1000		064	
LAST 4 WEEKS		17		3122		620	
NEXT WEEK		-	OOE	640		544	
NEXT 4 WEEKS			OOE	1585		453	
MONTHLY AVERAGE LAST 12 MONTHS		30		2558		127	
				imated, from V			

MAR 10

44 47

44172 44785

Other Federal Reserve Data (\$ Millions)

NET FREE OR BORROWED RESERVES
TOTAL MEDGER BANK BORROWINGS
SECURITIES HELD IN CUSTODY FOR FOREIGN
CENTRAL BANKS

Ecc	nomic								
			Canada	Japan	Britain	W. Ger.	France	Switz.	U.S.
	EXPORT PRICE INDEX*	4 QTR	1.5	-8.1	4.9	0.2	12.5	4.8	2.6
	CONSUMER PRICES*	JAN	9.6	10.8	24.9	5.3	9.6	3.4	6.8
	REAL ECONOMIC GROWTH*	3 QTR	3.9	4.1	-7.6	0.8	-8.7	NA	11.9
	MONEY SUPPLY GROWTH*	NOV	15.0	8.8	NA	16.0	15.0	2.7	4.2
	BALANCE OF TRADE**	4 QTR	-755	222	-2038	3738	-963	286	1372
	TOTAL RESERVE HOLDINGS**	JAN	5600	13153	6826	31024	12294	9146	16261

Financial

London Eurodollar Deposit Rates (Friday Midday Middle Rates)			· ',			
(Filedy Middle Males)			1975	- 76	197	74
	MAR 12	MAR 5	High	Low	High	Low
7 DAY	5.06	5.13	9.06	4.56	15.00	8.25
1 MONTH	5.25	5.62	10.62	4.92	14.62	
3 MONTH	5.62	5.68	10.25	5.31		8.37
6 MONTH			0.00		14.12	8.19
• House	6.50	6.50	10.31	5.81	14.12	8.37
New York Foreign Exchange Markets (MORNING MIDDLE RATES, U. S. CENTS)						
CANADIAN DOLLAR	101.51	101.10	101.66	96.35	104.40	100.75
BRITISH POUND	193.22	201.43	243.47	191.30	243.80	215.50
GERMAN MARK	38.75	38.79	43.93	37.75	41.57	34.91
FRENCH FRANC	21.97	22.16	25.12	21.97	22.30	
SWISS FRANC	38.64	38.59	41.08			19.12
JAPANESE YEN	0.3322			22.75	38.60	29.20
***************************************	0.3322	0.3315	0.3513	0.3262	0.3636	0.3278

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Merrill Lynch Government Securities Inc.

One Liberty Plaza 165 Broadway New York N.Y. 10006

Telephone (212) 766-3000 Teletype (212) 571-1118

Example VIII

-3541 561

24346

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33269

792 871

-644 -17

^{*}Rates of change over year earlier period.
**Dollar equivalents, in millions. Reserves as of end of period.
Note: Data availability varies by country. Some data snown cover earlier periods.

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	ELICIBLE FOR TAX AND LOAN	E1181ble	Eligible	Approval by Federal Reserve Bank	Not eligible	30% of face value maturity 6 months or less	Eligible	Eligible
TURES	ELIGIBLE FOR FEDEFAL RESERVE ADVANCES & DISCOUNTS	Eligible.	Eligible	Prior approval by Federal Reserve Bank	required Not eligible	Prior approval By Federal Bank required	Not eligible	Eligible
VD FEA	ELIGIBLE FOR FEDERAL HONE LOAN BANK	Eltgible	Eligible	Regular B.A.'s eligible if less than 6	Fonths Eligible If 6 months or	Not eligible	Not eligible	Eligible
RIMS AN	STATE 6 LOCAL INCONE TAX	Exempt	Exempt	Subject	Sub Ject	Subject	No specific exemp- tion	Exempt
TS: TEF	DELIVERY 6 PAYNENT (SEE FOOT NOTE 5)	Se and Se	Se and Se	Sb and Se	Sb and Se	5b and 5e	Sc and Se	Sc and Se
AGENCIES, MONEY MARKET INSTRUMENTS: TERMS AND FEATURES	SETTLEMENT DATES	Cash (same day) regular (next day) skip day and 5 day	Cash (same day) regular (next day) skip day and 5 day	Cash (same day) regular (next day)	Cash (same day) regular (next day) skip day and 5 day	Cash (Same day) regular (next day) skip day	Cash (same day) regular (next day)	Cash (same day) (same day) (same day) (next day) skip day and 5 day
AARKET IN	LIFE OF ISSUE	12 months to (currently 25 years)	3 months to 1 year	30 days to 270 days	30 days to I year	3 days to 270 days	5 years to 25 years	6 months to (currently 3 1/2 years)
, MONEY N	INTEREST PAYMENT SCHEDULE & DAY BASIS FOR COMPUTATION	Semi-annually; actual # of days + # of days in cpn. period	Treasury bills are issued at a discount; actual # of days : 360 days	Discount basis; actual # of days : 360 days	At maturity; actual # of days = 360 days	Discount basis; actual # of days : 360 days	Scmf-annually; 30 day month ; 360 days	At maturity of 6 month issues. Otherwise semi- amberly 30 days month + 360 days
AGENCIES	CUARANTEE	Full faith and credit of U.S. Gov't.	Full faith and credit of U.S. Gov't	Guaranteed by accepting bank	Guaranteed by Issuing bank	Guaranteed by issuing corporation	No guarantee by U.S. Gov't	No expressed Liability assumed by U.S. Gov't
GOVERNMENTS,	FORM	Registered or bearer (1 1/27, notes bearer only)	Bearer	Bearer	Bearer	Bearer	Registered as to principal only	Bearcr
GOVEF	MINIMUM DENOMINATION	\$500 on older issues; \$1,000 and \$10,000 on recent issues	\$10,000	\$100,000	\$100,000	Round lot \$100,000; minimum \$25,000	\$1,000	\$5,000
SS Merrill Lynch Government	Securities Inc.	TREASURY NOTES & BONDS (1)	TREASURY BILLS (2)	BANKERS 1 ACCETTANCES (3)	CENTIFICATES OF DEPOSIT	CONTENCIAL PAPER	ASIAN DEVELOPMENT BANK NOTES & BONDS	BAXKS FOR COOPERATIVES BOXDS
E C			S					Example IX

ELIGIBLE FOR TAX AND LOAN ACCOUNTS	Eligible	Eligible	Eligible	Eligible	Eligible	Eligible	Eligible
ELICIBLE FOR FEDERAL RESERVE ADVANCES & DISCOUNTS	Eligible	Eligible	Eligible	Eligible	Eligible	Eligible	Eligible
ELIGIBLE FOR FEDERAL HOME LOAN BANK LIQUIDITY	Eligible	Eligible if less than. 5 years	Not eligíbl e	Eligible if less than 5 years	Eligíble	Not Eligible	Eligible
STATE & LOCAL INCOME TAX	No specific exemption	No specific exemption	No specific exemption	Exempt	Exempt	Exempt	Ехетрі
DELIVERY AND PAYMENT (SEE FOOT- NOTE 5)	Sc and Se	Sc and Se	Sc and Se	Sc and Se	Sc and Se	Sc and Se	Sc And Se
SETTLEMENT DATES	Cash (same day) regular (next day) skip day and 5 day	Cash (same day) regular (next day) skip day and 5 day	cash (same day) regular (next day) skip day and 5 day	Cash (same day) regular (next day) skip day ,	Cash (same day) regular (next day) skip day and 5 day	5 days	Cash (same day) regular (next day) skip day and 5 day
TIFE OF ISSUE	20 years	3 years to 15 years	5 years to 15 years	1 year to 20 years	Up to one year	8 years to 20 years	9 months to 4 years
INTEREST PAYMENT SCHEDULE 6 DAY BASIS FOR COMPUTATION	Semi-annually; 30 day month : 360 days	Semi-annually; 30 day month : 360 days	Annually; actual 4 of days + 365 days	Semi-annually; 30 day month : 360 days	Discount notes; actual # of days; 360 days	Semi-annually; 30 day month ÷ 360 days	At maturity for 9 month issues. Othervise semi-annually; 30 day month : 360 days
GUARANTEE	Full faith and credit of U.S. Gov't	Full faith and credit of U.S. Gov't	Full faith and credit of U.S. Gov't	No expressed liability assumed by U.S. Gov't	No expressed liability assumed by U.S. Gov't	Full faith and credit of U.S. Gov't	No expressed liability assumed by U.S. Gov't
	Registered	Registered or bearer	Older issues, registered only; recent issues, bearer or registered	Bearer	Bearer	Registered	Bearer
MINIMUM	810,000	85,000	Varies; \$25,000 \$100,000 \$500,000 \$1,000,000	01der issues \$5,000; new Issues \$10,000	000,0018	\$50. \$100. \$500. \$1,000. \$5,000.	\$\$,000
MONEY MARKET SECURITY	D.C. ARWORY BOARD BONDS	EXPORT IMPORT BANK DEBENTURES AND PARTICIPATION CERTIFICATES	FARMERS HOXE ADMINISTRATION INSURED NOTES	FEDERAL HONE LOAN BANK BONDS	FEDERAL HOME LCAN BAIK CONSOLIDATED NOTES	FEDERAL HOUSING AUTHORITY DEBENTURES	FEDERAL INTERMEDIATE CREDIT BANK BONDS

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Eligible	Eligible	Eligible	Eligible	Eligible		
Eligible	Eligible	Eligible	piigible	Eligible		>
Not eligible	Not eligible	Eligible if less than 5 years	Eligible	Not eligible		
Exempt /	No specific exemption	Exempt	Бхеврс	Check specific state taxing authority		
Sc and Se	Sc and Se	Sc and Se	Sc and Se	Sc and Se		
Cash (same day) regular (next day) skip day and 5 day	Cash (same day) regular (next day) skip day and 5 day	Cash (same day) regular (next day) skip day and 5 day	Cash (same day) (regular (next day) skip day and 5 day	Cash (same day) regular (next day) skip day and 5 day		
10 yeers	3 months to 6 months	5 years to 25 years	4 months	40 years		
Semi-annually; 30 day month : 360 days	Discount obligation; actual # of days : 360 days	Semi-annually; 30 day month : 360 days	Discount notes; actual # of days - 360 days	Semt-annually; 30 day month 360 days		
Guaranteed by SBA; general obligation of U.S. Gov't	Guaranteed by Secretary of HEW; general obligation of U.S. Cov't	No expressed 11.ability assumed by U.S. Gov't	No expressed 11.ability assumed by U.S. Gov't	Guaranteed by Secretary of Transportation; general obligations of U.S. Gov't		
Registered	Bearer	Registered or bearer	ke e e e e e e e e e e e e e e e e e e	Registered or bearer		
\$10,000	000,018	\$1,000	\$5,000	\$5,000		
SMALL BUSINESS ADMINISTRATION DEBENTURES	STUDENT LOAN HARKETING ASSOCIATION NOTES	TENNESSEE VALLEY AUTHORITY BONDS	TVA DISCOUNT NOTES	WASHINGTON HETROPOLITAN TRANSIT AUTHORITY BONDS		
	\$10,000 Registered SRA; general Semi-annually; 10 years (same day) 5c and 5e Exempt Not Eligible colligation of 30 day month (next day) skip day and 5 day	\$10,000 Registered Sha; general Semi-annually; 10 years (same day) 5c and 5e Exempt Not Eligible Eligible Eligible Cash Socretary of HEB; Discount Served Served	\$10,000 Registered Sh; general Semi-annually; 10 years (same day) Signoon Bearer Serverary of HEN; Discount Signoon Segment of Semi-annually; 5, years to regular (next day) Signoon Registered No expressed Semi-annually; 5, years to regular (next day) Signoon Registered No expressed Semi-annually; 5, years to regular (next day) Signoon Registered No expressed Semi-annually; 5, years to regular (next day) Signoon Registered No expressed Semi-annually; 5, years to regular (next day) Signoon Registered No expressed Semi-annually; 5, years tregular (next day) Signoon Searer Hibility Signoon Searer Semi-annually; 5, years tregular (next day) Signoon Seare	\$10,000 Registered obligation of obligation of bearer Scarter of HEA. Scarter of HEA. Obligation of control of bearer Scarter of HEA. Obligation of control of control of bearer Scarter of HEA. Obligation of control of control of control of control of control of control of bearer Scarter of HEA. Obligation of control of co	STEATION Statement Cash Cash	STEP STEP

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ELIGIBLE FOR TAX AND LOAN ACCOUNTS	Eligible	Not Eligible	51181516	Eligible	Eligible.	No decision	Eligible
FOR FOR FEDERAL RESERVE ADVANCES & DISCOUNTS	Eligible	Eligible Not eligible		Not eligible filgible		No decision	Not eligible
FLIGIBLE FOR FEDERAL HONE LOAN BANK LIQUIDITY	Eligible if less than 5 years	Not eligible	Not eligible	Not eligible	Not eligíble	Not eligible	Not eligible
STATE 6 LOCAL INCOME TAX	No specific exemption	No specific exemption	Subject	Subject	No specific exemption	No specific exemption	Exempt
DELIVERY 6 PAYMENT (SEE FOOT- NOTE 5)	Sc and Se	5c, 5d and 5e	Sc and Se	Sc and Se	Sc and Se	Sc and Se	Sc and Se
SETTLE-ENT DATES	Cash (same day) regular (next day) skip day and 5 day	Future dates negotiated	Cash (same day) regular (next day) skip day	Cash. (same day) regular (next day) skip day and 5 day	Cash (same day) regular (next day) skip day and 5 day	Cash (same day) regular (next day) skip day	Cash (same day) regular (next day) skip day
LIFE OF ISSUE	8 years to 20 years	30 years; 12 years average life	20 years to 30 years	5 years to 25 years	20 years	5 years to 15 years	25 years
INTEREST PAYMENT SCHEDULE & DAY BASIS FOR COMPUTATION	Semi-annually; 30 day month ; 360 days	Monthly payment of principal and interest; 30 day month ; 160 days	Semi-annually; 30 day month : 360 days	Semi-annually; 30 day month 360 days	Semi-annually; 30 day month ; 360 days	Semi-annually; 30 day month ; 360 days	Semi-annually; 30 day month : 360 days
GUARANTEE	Full faith and credit of U.S. Gov't	Full faith and credit of U.S. Gov't	No expressed Itability assumed by U.S. Gov't	No expressed liability assumed by U.S. Gov't	Guaranteed by Secretary of HUD which is guaranteed by U.S. Gov't	Guaranteed by Secretary of Transportation; general obligation of U.S. Gov't	No expressed liability assumed by U.S. Gov't
FORM	Registered or bearer; check specific issue	Registered	Registered	Registered	Registered	Registered	Registered or bearer
MINIMUM DENOMINATION	Some 55,000, most \$10,000	Minimum denomination \$25,000; multiples of \$5,000 thereafter	81,000	\$1,000	\$5,000	\$10,000	\$10,000
MONEY MARKET SECURITY	GNYA PARICIPATION CERTIFICATES	GNNA PASS- THROUGHS (4)	INTERACERICAN DEVELOPMENT BANK BONDS	INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT BOXDS	NEM CONSTINUTY DEPENTURES	PENN CENTRAL TRANSPORTATION CERTIFICATES (GOV'T G'ID)	H POSTAL SERVICE BONDS

Example 1

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Eligible	Eligible	Eligible	Eligible	Eligible	Eligible	Eligible	
Eligible	Eligible	Eligible	Eligíble	Eligible	Eligible	Eligible	
Eligible if less than 5 years	Eligible if less than 5 years	Eligible if less than 5 years	Eligible	Eligible			
Exempt	No specific exemp- tion	Subject		. Ехепр			
Sc and Se	es pur es	Sc and Se	Sc and Se	Sc and Se	Sc and S	Sc and S	
Cash (same day) regular (next day) skip day and 5 day	Cash (same day) regular (next day) skip day and 5 day	Cash (same day) (same (ay) regular (next day) skip day and 5 day	Cash (same day) regular (next day) skip day and 5 day	Cash (same day). regular (next day) skip day and 5 day	Cash (same day regular (next day) ship day and 5 day	Cash (same day) regular (next day) skip day and 5 day	
18 months to 15 years	5 years to 25 years	18 months to 25 years	30 days to 270 days	30 years	2 years to 25 years	5 years to 20 years	
Semi-annually; 30 day month ; 360 days	Semi-annually; 30 day month : 360 days	Semi-annually; 30 day month : 360 days	Discount obligation actual # of days - 360 days	Semi-annually; 30 day month : 360 days	Semi-annually; 30 day month : 360 days	Semi-annually; 30 day month + 360 days	
No expressed liability assumed by U.S. Gov't	No expressed liability assumed by U.S. Gov't	No expressed liability assumed by U.S. Gov't	No expressed 11ability assumed by U.S. Gov't	Full faith and credit of U.S. Gov't	Full faith and credit of U.S. Gov't	Full faith and credit of U.S. Gov't	
Bearer except for older registered issues	Registered or bearer	Bearer	Beare	Registered	Registered or bearer	Registered or bearer	
\$1,000	\$10,000	Varies: \$1,000 \$5,000 \$10,000	\$5,000	\$5,000	\$25,000	\$25,000	
FEDERAL LAND BANK BONDS .	DEBENTURES	FNA DEBENTURES	FNA DISCOUNT NOTES	GENERAL SERVICES ADMINISTRATION PARTICITATION CERTIFICATES	GRMA FEDERAL HOME LOAN MORTGAGE CORPORATION	GNA FNA BONDS	
	\$1,000 Bearer except for older liability assumed by together tegistered 1.5 Gov't liability assumed by the same day) Semi-annually; 18 months to (same day) for and 5c and 5c Exempt if less it less than the liability assumed by the same day and 5 day Semi-annually; 18 months to (same day) for and 5c a	\$1,000 Bearer except for older assumed by for older assumed by for older assumed by fissues 1.360 days 1.360 day	\$1,000 Bearer except No expressed Semi-annually; 18 months to regular regular	\$1,000 Bearer except No expressed Semi-annually; 19 months to Cash Se and 5 or Exempt Eligible Eligible	\$1,000 Bearer except	\$1,000 Segistered statement of the sta	\$1,000 \$

capital B.A.'s are not eligible for FHLB liquidity; Federal Reserve Bank MANKERS' ACCEPTANCES

Working
ax and loan accounts.

PASS-THROUGHS (GNNA) Pass-Throughs are fully guaranteed government securities. They are "pools" (or groups) of FHA/VA mortgages that have been gathered together by a mortgage banker and then guaranteed and issued by GNNA. They pay both principal and interest monthly. The normal issue has a 30 year maturity with a 12 year average life.

TREASURY BILLS, NOTES AND BONDS

These securities are eligible for inter-city and intra-city security wire transfer through the Federal Reserve Bank wire system. They may only be received physically in New York City and by request from the owner.

5. (a)

BANKERS' ACCEPTANCES, COMMERCIAL PAPER AND CERTIFICATES OF DEPOSIT These securities may be delivered only in New York City. 9

FEDERAL AGENCIES
Federal Agencies may approval of the trader.

GNNA PASS-THROUGHS 9

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Pass-Throughs may be shipped by against payment only in New York City. ALL PRODUCTS **®**

Example IX

WACHOVIA BANK AND TRUST

HIGH POINT, N.C.

ACCCUNT ANALYSIS FOR 2-000-527

CITY OF HIGH POINT RECEIP

FOR MENTH ENDING 02/76

APPLICABLE EARNINGS OF DEPOSITS

AVER	AGE DAILY LEDGER BALANCE RAGE COLLECTED BALANCE RAGE EARNING BALANCE JE OF EARNINGS BALANCE AT .05000	1,756,000	\$	5,929.50
	SERVICES UNDER ANALYSIS			
10.132	MAINTENANCE LEDGER TRANSACTIONS AT .08 DEPOSITED ITEMS COLLECTED AT .02C CURRENCY PER THOUSANC AT .75 T CALLS	1.00 11.20 202.64 200.85 10.00		
	TOTAL		\$	425.69
	VALUE OF BALANCES REMAINING FOR CTHER	SERVICES	s	5,503.81
	EXCHANGE ON NON-PAR LIEMS \$.00		

WACHOVIA BANK AND TRUST

HIGH POINT, N.C.

ACCOUNT ANALYSIS FOR 6-000-525

CITY OF HIGH POINT

FOR MONTH ENDING 02/76

APPLICABLE EARNINGS OF DEPOSITS

AV E	RAGE DAILY LEDGER BALANCE RAGE COLLECTED BALANCE RAGE EARNING BALANCE UE OF EARNINGS BALANCE AT .C5000	1,930,800- 1,930,900- 1,641,200-	£ 4 510 03-
•	OF OF PARTITION BAPAITOE AT 20000		6,519.83-
	SERVICES UNDER ANALYSIS		
400	MAINTENANCE LEDGER TRANSACTIONS AT .C8 DEPOSITED ITEMS COLLECTED AT .O2C CURRENCY PER THOUSAND AT .75 RETURN ITEMS AT .25	1.00 95.36 .60 .30 26.00	
	T CALLS Recon/Sort charges	10.00 17.58	
	TOTAL		150.84
	VALUE OF BALANCES REMAINING FOR CTHER	SERVICES	S SXXXXXX
	EXCHANGE ON NON-PAR ITEMS \$	•00	6,670.67-

WACHOVIA BANK AND TRUST

HIGH PCINT, N.C.

ACCOUNT ANALYSIS FOR 2-00C-706

CITY OF HIGH POINT H

FOR MONTH ENDING 02/76

APPLICABLE EARNINGS OF DEPOSITS

AVERAGE CAILY LEDGER BALANCE \$ AVERAGE COLLECTED BALANCE AVERAGE EARNING BALANCE	29,400- 29,400- 24,900-	
VALUE OF EARNINGS BALANCE AT . C5000	\$	98.91-
SERVICES UNDER ANALYSIS		
MAINTENANCE 2,554 LEDGER TRANSACTIONS AT .08 T CALLS Recon/Sort Charges TOTAL	1.00 204.32 10.00 38.01	XXXXXX
		253.33
VALUE OF BALANCES REMAINING FOR CTHER	SERVICES \$	3240234 352.24-
EXCHANGE ON NON-PAR ITEMS	- 00	

WACHOVIA BANK AND TRUST

HIGH POINT, N.C.

ACCOUNT ANALYSIS FOR 4-000-526

CITY OF HIGH POINT RESERV

FOR MONTH ENDING 02/76

APPLICABLE EARNINGS OF DEPOSITS

AVERAGE DAILY LEDGER BALANCE AVERAGE COLLECTED BALANCE AVERAGE EARNING BALANCE VALUE OF EARNINGS BALANCE AT .C5000	\$	500,700 500,700 425,500	\$ 1,690.34
SERVICES UNDER ANAL	SISY		
MAINTENANCE 59 LEDGER TRANSACTIONS AT .08 T CALLS	\$	1.00 4.72 10.00	
TOTAL			\$ 15.72
. VALUE OF BALANCES REMAINING FOR	CTHER	SERVICES	\$ 1,674.62
EXCHANCE ON NON-PAR ITEMS	\$.00	

The NCNB

Money Management Division: specialists in investment alternatives.

NCNB's Money Management Division helps corporations, banks, municipalities and individuals with their short-term investment needs. By utilizing a number of money market investment alternatives, NCNB can assure a high rate of return on the employment of your excess funds, while maintaining the liquidity, flexibility and safety needed for your portfolio.

municipal, government and federal agency bonds Investment alternatives available through NCNB deposit, bankers acceptances, master notes, etc. secondary offerings as well as commercial paper The Money Management Division works closely with maximum speed and efficiency, regardless of the size of your short-term investment or the dealer, we also make net markets in tax-exempt nvestment procedures, contact NCNB's Money Management Division today. Our specialists will Exchange Department to provide each investor source investment advice enables you to move be glad to meet with you, without obligation, to project notes and U.S. Treasury bills as well as with a comprehensive overview of the national are described on the accompanying chart. Our and international money markets. This singleof both direct and dealer issues. As a primary specific time factors affecting your decision. own short-term obligations - certificates of are supplemented by the full spectrum of f you would like to improve your short-term with NCNB's Bond Division and Foreign

Money Market Investments

NCNB issues and/or maintains markets in all of the following issues. We also have daily contact with all major commercial paper issuers.

Interest

Minimum

Usual

							•			53	
Description Certificates issued against funds on deposit for a stated period, earning at a stated rate	Unsecured promissory note issued by a corporation for short-term cash needs	Sale of securities with agreement to repurchase at stated price and rate	Large revolving notes, similar to commercial paper, from which participations are sold	Bill of exchange drawn on and guaranteed by a bank	Short-term direct Government obligations	Short-term notes issued by FNMA to meet temporary cash needs	Obligations of various Government- sponsored enterprises such as Federal Land Banks	Tax-exempt obligations of local housing authorities, fully guaranteed by U.S. Government	A bank's excess funds, bought and sold on a 1-day, unsecured basis between banks	Large dollar-denominated deposits issued by major banks through their European branches	
paid At maturity	Discounted	At maturity	Monthly	Discounted	Discounted	Discounted	Every 6 months	. At maturity	Next day	Every 6 months	
Liquidity Marketable	Non- marketable	Flexible	Payable on demand	Marketable	Marketable	Marketable	Marketable	Marketable		Marketable	
\$100,000	\$100,000	\$100,000	\$ 50,000	\$ 50,000	\$ 10,000	\$ 50,000	\$ 10,000	1,000	\$100,000	\$100,000	
maturity 30 days-	5-270 days	1-180 days	Open	30-180 days	7-365 days	30-270 days	7-365 days	1-12 months	1 day	1 month- 5 years	
Security Certificates of Deposit	Commercial Paper	Repurchase Agreement	Master Notes	Bankers Acceptances	U.S. Treasury Bills	FNMA Notes	Federal Agenci es	Project Notes	Federal Funds	Euro-Dollar CD's	

discuss your requirements.